Ordinary Council Meeting

27 September 2022



ATTACHMENTS DISTRIBUTED UNDER SEPARATE COVER

CCL 27/09/22 - EXECUTIVE MONTHLY PERFORMANCE REPORT

PAGE 3 ITEM-79 Attachment A: Executive Monthly Performance Report

Monthly Performance Report

August 2022





Income Statement Result for the financial period ending 31 August 2022 **Full Year YTD Actual Variance YTD Budget Budget** Result (\$) Variance (%) \$'000 \$'000 \$'000 \$'000 \$'000 Income from continuing operations 208,307 Rates & annual charges 34,526 34,526 0% 102,132 User charges & fees 15,453 17,647 2,195 14% 10,356 Other revenues 1,515 1,121 (394)-26% 16,687 Grants & contributions - operating 758 1,772 1,013 134% 33,762 Grants & contributions - capital 1.147 1,147 0% 3,359 Interest & investment revenue 408 80% 509 917 6.039 Other income 1,143 2,372 1,229 108% Total income from continuing 380,642 operations 55,051 59,502 4,451 8% **Expenses from continuing operations** 125,271 Employee benefits & on-costs 19,741 18,844 (897)-5% 104,359 Materials & services 13,301 10,688 (2,613)-20% 678 3,773 Borrowing costs 638 40 6% 10,568 10,516 (52)0% 63,407 Depreciation & amortisation 44,650 Other expenses 6,897 7,645 749 11% 4,149 Net loss from the disposal of assets 234 194 (40)-17% Total expenses from continuing 345,609 operations 48,565 -5% 51,378 (2,813)Operating result from continuing 35,033 operations 10,936 7,263 3,673 198% Net operating result before grants & 1,271 contributions - capital 9,790 7,263 2,526 288%

Operating Analysis as at 31 August 2022

Over budget by more than 5%

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Over budget by 5% or less

Result within budget

Financial Statement Line Item	Indicator	Var (\$'000)	Var(%)	Issue	Explanation
Operating Revenue					
Rates & annual charges	\checkmark	-	0%		
User charges & fees	✓	2,195	14%		\$2.4m increase in Waste Tipping due to receipt of additional tonnes during August \$0.2m decline in revenue from on-street parking meters
Other revenues	×	(394)	-26%		\$0.6m reduction in revenue from parking fines partially offset by \$0.1m increase in Solar Farm electricity generation
Grants & contributions - operating	✓	1,013	134%		\$1m Disaster Recovery grant received in relation to June weather events
Grants & contributions - capital	✓	-	0%		
Interest & investment revenue	✓	408	80%		Increased return from investments during the months of July and August
Other income	✓	1,229	108%		\$1.2m Fair Value adjustment in Tcorp Long Term Growth Fund
Operating Expenses					
Employee benefits & on-costs	✓	(897)	-5%		
Materials & services	✓	(2,613)	-20%		\$2.0m related to timing of delivery within the Works Program
Borrowing costs	×	40	6%		
Depreciation & Amortisation	\checkmark	(52)	0%		
Other expenses	×	749	11%		\$0.8m increase in State Waste Levy related to increased tonnes received at Summerhill Waste Management Centre
Net loss from the disposal of assets	✓	(40)	-17%		

Capital Statement Result for the financial period ending 31 August 2022 **Full Year YTD Actual YTD Budget** Variance (\$) Variance (%) **Budget** Result \$'000 \$'000 \$'000 \$'000 \$'000 **Capital funding** 56,468 General fund contribution to capital 11,810 19,033 61% 7,223 2,360 Stormwater Management Service Charge 0% 393 393 21,173 Capital Grants & Contributions 1,147 0% 1,147 617 Proceeds from the sale of assets 79 1% 80 1 17,673 Net Loans Borrowings / (Repayments) 2,946 2,946 0% Funding available for capital 98,291 expenditure 23,598 16,374 7,224 44% **Capital Expenditure** 28,225 Asset Renewal 2,723 2,372 (351)-13% 50,769 New / Upgrade 4,741 1,989 (2,752)-58% 78,994 Total capital expenditure 7,464 4,361 -42% (3,103)19,297 Transfer to or (Draw down on) reserves 8,910 19,237 10,327 116%

Commentary on capital spend

Council's total capital spend at the end of August is \$4.4m. This result is \$3.1m below the YTD budget of \$7.5m.

Debtors Report as at 31 August 2022

Outstanding Rates

Debt Recovery Action	Aug-22	\$ Amount
Legal Action	165	1,055,107
Formal Arrangements	104	334,852
Deferral against estate	21	525,499
Total	290	1,915,458

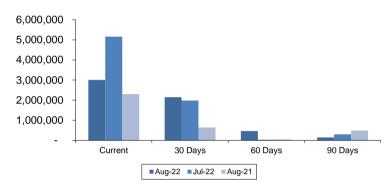
Aged Debtors Report (Major Debtors Report)

	Aug-22	Jul-22	Aug-21
Period	\$	\$	\$
Current	3,010,589	5,166,030	2,303,287
30 Days	2,151,317	1,984,574	641,682
60 Days	463,322	32,291	52,805
90 Days	147,102	296,243	491,745
Total	5,772,330	7,479,138	3,489,519

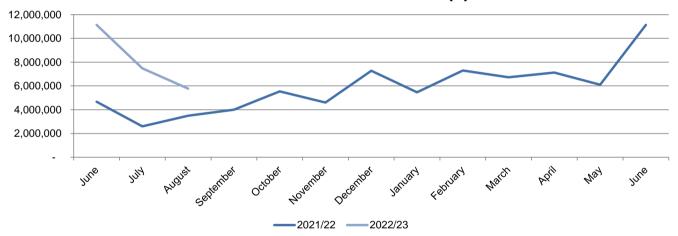




Debtors balances



Trend of Debtors Balance (\$)



Works Program Summary Result for the financial period ending 31 August 2022 Variance to Portfolio/Program **Full Year** YTD Actual YTD budget % of FY **Budget** YTD Budget Result **Budget Spent** (%) \$'000 \$'000 \$'000 \$'000 \$'000 2,132 Infrastructure & Property 73 -65% 3% 211 905 Buildings - Council Support Services 95 41 -57% 4% Caravan Parks and Commercial Properties 0% 0% 300 Community Buildings 32 12 -60% 4% 527 Public Toilets 55 -100% 0% 400 Retaining Walls 29 20 -32% 5% 1.945 6% 16,035 Roads 963 -51% 3,938 **Bridges** 37 159 325% 4% 1,000 Footpaths 105 174 66% 17% 1,372 5% Road Furniture 1% 71 71 3,225 Road Rehabilitation 951 296 -69% 9% 6,500 Road Resurfacing 781 262 -66% 4% 3,245 Transport 609 436 -28% 13% 1,885 Cycleways 436 86 -80% 5% 230 Parking Infrastructure 24 40 65% 17% 327 Pedestrian Access and Mobility Plan 26 130 399% 40% 803 Local Area Traffic Management 123 182 48% 23% Parking Meter Replacement 0% 0% 5,937 Stormwater 557 469 -16% 8% 5.727 535 461 -14% 8% Stormwater System 210 Flood Planning 22 -65% 4% 8 8,266 **Environment** 915 421 -54% 5% Coast, Estuary and Wetlands 268 8% 3,330 277 3% 3,126 Bushland and Watercourses 449 -92% 35 1% 1,810 Street and Park Trees 198 109 -45% 6% Information Technology 6,811 593 6% 428 -28% 82 -2% 8% 1,060 Digital Enablement 83 0% Integrated Data and Systems 7 0% 5,751 Core Systems Development and Maintenance 509 339 -33% 6% 3.972 Strategic 257 283 10% 7% 36 -74% 340 Strategic Plans 9 3% 2,065 52 157 203% 8% Smart City 775 Economic Development 33 6 -83% 1% 792 137 -19% 14% CX Strategy 110 236 7% 3,825 Fleet Replacement 267 13% 236 13% 7% 3,825 Fleet Replacement 267 7,879 Priority Projects 1,586 698 -56% 9% 315 Blackbutt Reserve 33 5 -86% 1% 2,876 City Centre Revitalisation 584 57 -90% 2% 825 Coastal Revitalisation 23 80 -71% 3% 3,863 **Urban Centre Revitalisation** 889 613 -31% 16% 74.504 City Wide Services 6.206 2.378 -62% 3% 6,843 Aquatic Centres 388 723 86% 11% 1,325 Civic Venues / Civic Services 139 13 -91% 1% 865 Libraries 91 102 12% 12% 8,483 Rec Parks, Sporting Facs and Open Spaces 585 474 -19% 6% 39,263 Waste Management 3,141 421 -87% 1% 17,625 Art Gallery 1,851 646 -65% 4% 100 Museum / Historic Fort Scratchley -100% 0% 11 13,116 6,417 132,605 Total Works Program -51% 5%

Note: The Budget above is inclusive of operational and capital works

Councillors' Expense Register 2022/2023

Councillors Expens				, ,	Annual Budg	et Allotment	:S				Council To	erm Budget A	Allotments
	OFFICIAL BUSINESS	ACCOMPANYING PERSON (Official Business)	OVERSEAS TRAVEL	PROFESSIONAL DEVELOPMENT	LGNSW / NGA ANNUAL CONFERENCE	COMMUNICATION EXPENSES	SPECIAL REQUIREMENTS & CARER EXPENSES	SITTING FEES	HOME OFFICE EXPENSES	TOTAL ANNUAL EXPENDITURE	AICD COURSE FEES	COMMUNICATION DEVICES	TOTAL TERM EXPENDITURE
LORD MAYOR													
Policy Provision	\$4,000	\$1,000	Paid in accordance with a specific resolution of Council	\$5,000	\$20,000 (shared among elected representatives inclusive of both events)	\$3,000	\$6,000	HCCRPP Membership = \$600 per Councillor member per meeting + \$71/hour for business undertaken outside of meetings	\$2,000		\$4,000 (may be combined with Professional Development expenses in the year undertaken)	\$4,000	
NELMES Nuatali	-	,	-	-	-	98.18	-	-	-	98.18	-	2,537.85	2,537.85
ALL COUNCILLORS													
Policy Provision	\$2,000	\$500	See Above	\$5,000	See Above	\$3,000	\$6,000	See Above	\$500		\$4,000	\$4,000	
CLAUSEN, Declan	-	-	-	-	-	68.18	-	-	-	68.18	-	2,537.85	2,537.85
CHURCH, John	-	-	-	-	-	18.18	-	-	-	18.18	-	2,428.59	2,428.59
MACKENZIE, John	-	-	-	-	-	68.18	-	-	-	68.18	-	3,219.67	3,219.67
DUNCAN, Carol	-	-	-	-	-	68.18	-	-	-	68.18	-	3,392.58	3,392.58
BARRIE, Jenny	-	1	-	-	-	68.18	-	-	-	68.18	-	3,219.67	3,219.67
McCABE, Charlotte	-	-	-	-	-	68.18	-	-	-	68.18	-	3,046.82	3,046.82
WINNEY-BAARTZ, Peta	-	-	-	-	-	68.18	-	-	-	68.18	-	3,219.67	3,219.67
WOOD, Margaret	-		-	-	-	68.18	-	-	-	68.18	-	3,219.67	3,219.67
WARK, Katrina	-	-	-	-	-	68.18	-	-	-	68.18	-	3,219.67	3,219.67
RICHARDSON, Deahnna	-	-	-	-	-	68.18	-	-	-	68.18	-	3,646.03	3,646.03
ADAMCZYK, Elizabeth	-	-	-	-	-	68.18	-	-	-	68.18	-	3,646.03	3,646.03
PULL, Callum	-	-	-	-	-	68.18	-	-	-	68.18	-	3,219.67	3,219.67
TOTAL (exc LM)	-	-	-	-	-	768.16		-	-	768.16	-	38,015.92	38,015.92
TOTAL (inc LM)	-	-	-	-	-	866.34		-	-	866.34	-	40,553.77	40,553.77

CEO and Lord Mayor Offices Expenses

•	YTD Budget \$'000	YTD Actual \$'000
Employee costs	209	209
Materials & contracts	50	15
Other operating expenses	2	
Total Operating Expenses	261	224

Ward 4 Capital Works Update As at 31 August 2022



Wallsend

Item	Actual Date	Status of works
Wallsend Local Centre Public Domain Plan	Approved by Council in May 2018	 Phase 1 survey engagement explored the community's views on urban design themes, safety and order of priority for future revitalisation stages. The final report is available on our website at https://newcastle.nsw.gov.au/have-your-say/projects/wallsend-engagement-hub. Phase 2 of this engagement will include ongoing targeted community consultation and Placemaking engagement activities for individual project stages as they progress.
Channel Naturalisation – whole town centre		 Modelling of three naturalisation options for Hunter Water Corporation's (HWC) channel is complete. Final report has been received and will be provided to HWC to inform future discussions on Wallsend channel widening.
Stage 3: Detail design and construction of the intersection of Cowper and Kokera Streets, including: Stage 3A: Ironbark creek widening and realignment, Cowper Street culvert bypass Stage 3B: Installation of traffic signals at the intersection of Cowper and Kokera Streets		 Stage 3A: Computational Fluid Dynamics modelling has been completed to determine the preferred concept design to progress to detailed design. Detailed design will continue through 2022/23. Flood mitigation works will improve channel flow at the inlet to maximise the benefits of future flood mitigation works. Stage 3B: 100% detailed design has been submitted to Transport for NSW (TfNSW) for review. Works Authorisation Deed (WAD) process is underway. Initial review has been completed and the next round of review by TfNSW is expected in September 2022.
Stage 4: Detailed design of Boscawen Street and Nelson Street Bridge replacement works		 Boscawen Street Bridge: 50% detail design has been submitted and reviewed by internal stakeholders. 100% detail design is due for submission in September 2022. Construction tender scheduled for October 2022. Nelson Street Bridge: 50% detail design due for submission in September 2022 and 100% detail design due for submission in December 2022. Construction tender scheduled for 2023/24.
Stage 5: Detailed designed of: Traffic lights and shared path at Nelson Street and Cowper Street intersection, Proposed roundabout at the intersection of Cowper Street and Newcastle Road		 TfNSW blackspot funding received to assist with design and construction. Project scope to be determined to inform detailed design tenders. Detail design scheduled for 2022/23.



Wallsend continued...

Item	Actual Date	Status of works
Wallsend Active Hub		 Works completed to date include sport court spray seal, asphalt and surfacing, foundations, drainage, shelters, climbing wall, stencils and holds, fitness equipment, playground equipment, multi-sport goals, fencing, rubber soft fall, landscaping and pathways.
		 Additional landscaping, finalisation of pathways and pump track are yet to be completed.
		 Practical completion is scheduled for October 2022, weather permitting.

Shortland

Item	Actual	Status of works
Shortland Public Domain Plan		 Project reached completion in August 2022. Key project achievements include: upgraded road and footway paving; implementation of timed parking and waste collection zone; improvements to the accessibility and function of the street; improvements to the streetscape aesthetics; a mural depicting local wetland birds; implementation of a 40Km/hr High Pedestrian Activity Area to improve safety for vehicles and pedestrians; implementation of a Light Traffic Thoroughfare; installation of Pedestrian Refuge; and
		 upgraded traffic signals at the intersection of Mawson Street and Sandgate Road to current standards (in collaboration with Transport for NSW (TfNSW)), including the relocation of the traffic signal poles and associated infrastructure and wider kerb ramps. The Local Centre was opened by the Lord Mayor on Thursday 18 August 2022. 3 Shortland businesses have been offered funding for frontage upgrades under the Local Centres Façade Improvement Scheme.

August 2022

Executive summary:

1 Socially Responsible Investment:

Application of the investment function has remained consistent with requirements outlined within Part E of CN's Investment Policy, "Environmentally and Socially Responsible Investments (SRI)".

2 Portfolio holdings:

As at the end of August 2022 CN's overall investment portfolio holdings are \$379.6million. These holdings are split between Income producing/defensive and Capital Growth asset classes.

3 Performance commentary – Income producing/Defensive funds:

As at the end of August 2022 CN's allocation to the income producing/defensive assets sat at 88%.

The 1month annualised yield was 2.12% as at 31 August 2022. The monthly yield generated by CNs Defensive portfolio has steadily increased since a low in February of 1.03%. The continued increase is in response to upward movements in the Official Cash Rate set by the RBA, along with financial markets pricing in further expected short-term movements. This upward movement will continue as the recent and projected rate rises are priced into the yield on existing floating rate investments, which are subject to benchmark reset on a 3monthly basis.

The fund continues to exceed the performance objective across all time horizons.

4 Performance commentary – Capital growth funds:

For the month of August 2022 the TCorp Fund posted a small fair value decrement, being a negative return of (0.16%).

Heightened market volatility, higher inflation and rising interest rates may persist for some time. TCorp continues to build resilience and risk mitigants into the Funds that they manage, which includes the Long-Term Growth Fund CN is invested in. Despite the challenging investment environment TCorp continue to believe that the Long-Term Growth Fund is well-positioned to meet its investment objective over the long term (being CPI + 3.5% p.a. over rolling 10 year periods).

CN remains confident in the long-term strategic rationale that supports this investment, and therefore our strategy as a long-term holder remains unchanged.

5 Risk management compliance:

CN's temporary surplus funds are invested consistent with its adopted Investment and Borrowing Policy and The Local Government Act and Regulations.

Actual performance against CN's Policy limits is disclosed later in this report.

6 New and matured investments:

New investments placed during August 2022 continued to focus on meeting the objectives outlined in CN's Investment and Borrowing Policy.

Further disclosure of investment portfolio composition and details of any investment placements or maturities during the reporting period are detailed later in this report.

7 Income producing/Defensive funds – Actual v Budget:

Cumulative Net returns to August 2022 from the Income producing/Defensive funds totalled \$0.91m against a budget of \$0.47m (excluding Newcastle Airport and non-investment portfolio sources of interest). This resulted in Interest and Investment income outperforming budget by \$0.44m.

August 2022

Ongoing outperformance against the adopted budget is expected as a result of the significant inflationary environment, and subsequent interest rate environment, since the initial budget was constructed.

Accordingly, an upward revision to this budget is to be expected at the September quarterly review.

8 Capital Growth Funds – Actual v Budget:

Cumulative Net returns to August 2022 from the Capital Growth Fund totalled an increment of \$1.53m against a budgeted increment of \$0.34m. This resulted in net returns outperforming budget by \$1.19m for the financial year to date.

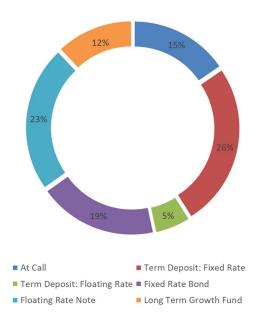
Ongoing performance will continue to be monitored and any possible future adjustments made to the budget will be carefully assessed, considered and recommended if deemed appropriate.

9 In accordance with Council's resolution of 30 May 1995, the schedules of investments (new placements and maturities) from the two previous meetings of Council are provided in detail at the conclusion of this report.

August 2022

Portfolio holdings:

Asset Class allocation					
Investment Category	Investment type	CN exposure (\$'000)			
Income producing /	Cash At Call	58,657			
Defensive	Term Deposit: Fixed rate	97,279			
	Term Deposit: Floating rate	21,000			
	Floating Rate Note	86,500			
	Fixed Rate Bond	70,492			
Capital Growth	Long Term Growth Fund	45,631			
Total 379,558					



Performance:

Income producing/defensive category*:

	3 year (% p.a.)	1 year %	3 months %	FYTD %	1 month %	1 month annualised (% p.a.)
CN's return#	1.46%	1.29%	0.46%	0.34%	0.18%	2.12%
Performance objective^	0.33%	0.22%	0.30%	0.25%	0.12%	1.48%
Excess return	1.13%	1.07%	0.16%	0.09%	0.06%	0.64%

^{*} Exclusive of Capital Growth (disclosed separately below).

Capital Growth category*:

	3 year (% p.a.)	1 year %	3 months %	FYTD %	1 month %
CN's return	3.24%	(8.18%)	(0.81%)	3.51%	(0.16%)
Performance objective^	6.44%	8.59%	2.32%	1	0.76%
Excess return	(3.20%)	(16.77%)	(3.12%)	1.99%	(0.92%)

	Return since Inception#
CN's return	5.23%

^{*} Capital Growth category consists solely of CN's exposure to TCorp Individually Managed Growth Funds.

[^] CN's Performance objective is set at the Ausbond Bank Bill Index. Current month rates were not yet available at the time of writing resulting in the continued utilisation of the prior months objective's.

[#] Cash at Call funds have been included in the calculation of CN's reported investment portfolio performance from January 2021. This change has not been applied retrospectively to historical months.

[^] CN's Performance objective is set at CPI + 3.5% p.a. (over a rolling 10yrs). Current month rates were not yet available at the time of writing resulting in the continued utilisation of the prior months objective's.

[#] Return since inception considers the month end dollar value of the investment against CN's capital contributions since inception. Initial investment into the Capital Growth category occurred in February 2019 with incremental contributions thereafter.

August 2022

Risk Management compliance:

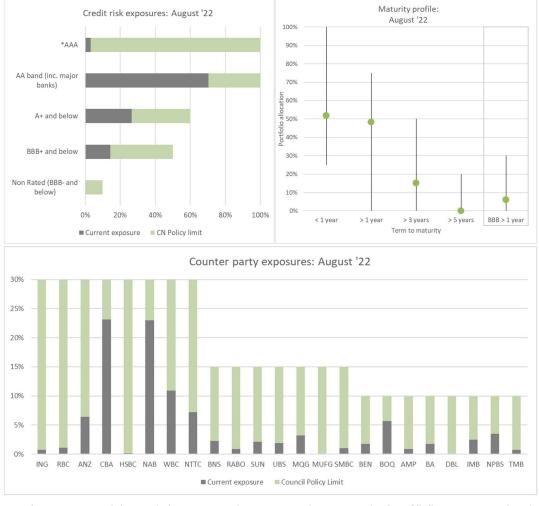
Portfolio exposure:

Investment category	Minimum exposure	Maximum exposure	CN exposure
Income producing / Defensive	80%	100%	88%
Capital Growth [^]	0%	20%	12%

[^] Capital Growth category consists solely of CN's exposure to TCorp Individually Managed Growth Funds.

Income producing / Defensive risk limits:

The below risk limits apply only to the income producing / Defensive category of CN's investment portfolio.



^{*} ING = ING Bank (Australia) maintains a long term credit rating with S&P of "A". However, CN's sole ING investment is assigned a "AAA" rating due to additional credit support of the investment class. Similarly, Royal Bank of Canada (RBC) maintains a long term credit rating with S&P of "AA-". However, CN's sole RBC investment is assigned a "AAA" rating due to additional credit support of the investment class.

August 2022

New and matured Investments:

New Investments:

Contract date	Settlement date	Institution	Asset Class	Principal value	Rate of Return	Term	Maturity date
15 Aug 2022	22 Aug 2022	Suncorp	Floating Rate Note	\$3,200,000	90d bbsw + 0.93%	3 years	22 Aug 2025
22 Aug 2022	22 Aug 2022	NAB	Term Deposit: Fixed Rate	\$5,000,000	2.93%	93 days	23 Nov 2022
22 Aug 2022	22 Aug 2022	IMB Bank	Term Deposit: Fixed Rate	\$5,000,000	3.05%	120 days	20 Dec 2022
24 Aug 2022	26 Aug 2022	Suncorp	Floating Rate Note	\$4,000,000	90d bbsw + 0.9025%	3 years	22 Aug 2025

Matured Investments:

Date matured	Institution	Asset Class	Principal value	Rate of Return	Original Term	Original date invested
16 Aug 2022	Suncorp	Floating Rate Note	\$7,000,000	90d bbsw + 0.97%	3.8 years	24 Oct 2018
29 Aug 2022	MUFG Bank	Fixed Rate Bond	\$2,700,000	1.40%	3 years	21 Aug 2019

I certify that the new investments detailed above have been made in accordance with the Local Government Act 1993, the Local Government (General) Regulation 2005, and Council's adopted Investment Policy.

David Clarke

Responsible Accounting Officer

July 2022

New and matured Investments:

New Investments:

Contract date	Settlement date	Institution	Asset Class	Principal value	Rate of Return	Term	Maturity date
5 Jul 2022	5 Jul 2022	СВА	Term Deposit: Fixed Rate	\$5,000,000	2.22%	92 days	5 Oct 2022
5 Jul 2022	5 Jul 2022	NAB	Term Deposit: Fixed Rate	\$25,000,000	2.40%	92 days	5 Oct 2022
6 Jul 2022	13 Jul 2022	Royal Bank of Canada	Floating Rate Note (Covered)	\$3,800,000	90d bbsw + 1.05%	5 years	13 Jul 2027

Matured Investments:

Date matured	Institution	Asset Class	Principal value	Rate of Return	Original Term	Original date invested
5 Jul 2022	СВА	Term Deposit: Fixed Rate	\$20,000,000	0.90%	60 days	6 May 2022
5 Jul 2022	NAB	Fixed Rate Bond	\$3,000,000	3.00%	5 years	5 Jul 2017
20 Jul 2022	AMP Bank	Term Deposit: Fixed Rate	\$5,000,000	0.90%	237 days	25 Nov 2021

I certify that the new investments detailed above have been made in accordance with the Local Government Act 1993, the Local Government (General) Regulation 2005, and Council's adopted Investment Policy.

David Clarke

Responsible Accounting Officer

June 2022

New and matured Investments:

New Investments:

Contract date	Settlement date	Institution	Asset Class	Principal value	Rate of Return	Term	Maturity date
28 Jun 2022	30 Jun 2022	Newcastle Permanent	Floating Rate Note	\$4,875,000	90d bbsw + 1.60%	4.6 years	10 Feb 2027

Matured Investments:

Date matured	Institution	Asset Class	Principal value	Rate of Return	Original Term	Original date invested
6 Jun 2022	Defence Bank	Term Deposit: Fixed Rate	\$4,000,000	0.57%	546 days	7 Dec 2020
23 Jun 2022	NAB	Term Deposit: Fixed Rate	\$5,000,000	0.31%	297 days	30 Aug 2021
27 Jun 2022	NAB	Term Deposit: Fixed Rate	\$7,000,000	0.49%	110 days	9 Mar 2022
30 Jun 2022	NAB	Term Deposit: Fixed Rate	\$6,000,000	0.70%	91 days	31 Mar 2022

I certify that the new investments detailed above have been made in accordance with the Local Government Act 1993, the Local Government (General) Regulation 2005, and Council's adopted Investment Policy.

David Clarke

Responsible Accounting Officer