

ATTACHMENTS DISTRIBUTED UNDER SEPARATE COVER

CCL 23/02/2021- QUARTERLY BUDGET REVIEW – DECEMBER 2020

**PAGE 3 ITEM-13 Attachment A: Quarterly Budget Review Statement –
December 2020**

DISTRIBUTED UNDER SEPARATE COVER

Quarterly Budget Review Statement

December 2020



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City of
Newcastle

Income and Expenses Budget Review Statement

Result for the financial quarter ending 31 December, 2020

Full Year Adopted Budget \$'000	Changes		Projected year end result 2020/21 \$'000	Actual YTD \$'000	
	Adopted September 2020 \$'000	Recommended December 2020 \$'000			
Income from Continuing Operations					
191,253	Rates & charges	41	500	191,794	95,665
84,876	User charges & fees	772	1,031	86,679	39,752
6,244	Interest			6,244	4,011
9,462	Other operating revenues	96	(1,206)	8,352	3,625
16,257	Grants & contributions - Operating	1,025	1,051	18,333	4,411
24,302	Grants & contributions - Capital	(30)	(2,200)	22,072	4,124
4,963	Rental Income	1,293	(435)	5,821	3,224
Total Income from Continuing					
337,358	Operations	3,197	(1,259)	339,296	154,812
Expenses from Continuing Operations					
116,048	Employee costs		(538)	115,510	55,279
4,566	Borrowing costs	(390)	597	4,773	2,799
90,499	Materials & contracts	1,590	2,649	94,738	28,772
53,035	Depreciation & amortisation	(154)	193	53,074	26,881
516	Impairment of receivables	9	(153)	372	109
65,189	Other operating expenses	22	(83)	65,127	31,037
5,926	Net Loss from disposal of assets			5,926	1,672
Total Expenses from Continuing					
335,778	Operations	1,076	2,664	339,519	146,548
Total Operating result from					
1,580	continuing operations	2,121	(3,923)	(222)	8,264
Net operating result before capital					
(22,722)	Items	2,151	(1,723)	(22,295)	4,141

Income Statement Variations

Result for the financial quarter ending 31 December, 2020

	Var (\$'000)	Explanation
Rates and charges	500	Additional rates revenue stemming from the level of strata activity in the city which has created 700 additional properties since 1 July.
User charges & fees	1,031	\$425k reallocation from "Other operating revenue" - Ticketing income \$250k increase in On-Street Parking Meters \$130k increase in Parking Permits \$125k increase in Road Closure Permits \$100k increase in Rezoning Applications
Interest	0	
Other operating revenues	(1,206)	\$470k decrease in Parking Fines \$425k reallocation to "User charges & fees" - Ticketing income \$340k decrease in Catering income
Grants & contributions - Operating	1,051	\$745k increase in Local Roads and Community Infrastructure (LRCI) grant. \$175k New Department of Communities & Justice Grant. \$130k increase in Grant funding for Beresfield Community Children's Education
Grants & contributions - Capital	(2,200)	Reduction in Development Contributions due to delayed subdivisions & a change in timing of charging contributions until the Occupation Certificate stage
Rental Income	(435)	\$495k decrease due to rental revenue budgets
Total Income from Continuing Operations	(1,259)	

Expenses

Employee costs	(538)	Salary savings due to vacancies
Borrowing costs	597	Increase is due to the accounting treatment required for CN's contracts
Materials & contracts	2,649	\$1.05M increase in waste contracts expenditure \$770k impact of change in Opex / Capex splits within Works Program. \$745k increase in Materials expenditure to match LRCI Grant. \$430k decrease in Catering expenditure
Depreciation & Amortisation	193	Increase is due to the accounting treatment required for CN's contracts
Impairment of Receivables	(153)	Impact of reduced fine revenue on doubtful debts
Other operating expenses	(83)	\$100k decrease in Water budget
Net Loss from disposal of assets	0	
Total Expenses from Continuing Operations	2,664	

Capital Statement

Result for the financial quarter ending 31 December, 2020

Full Year Adopted Budget \$'000	Changes			Actual YTD \$'000	
	Adopted September 2020 \$'000	Recommended December 2020 \$'000	Projected year end result 2020/21 \$'000		
Capital funding					
22,005	General fund contribution to capital	2,152	(1,724)	22,434	26,884
7,516	2012 Special Rate Variation			7,516	3,758
2,000	Stormwater Management Service Charge			2,000	1,000
15,838	Capital Grants & Contributions	(30)	(2,200)	13,608	4,124
1,695	Proceeds from the sale of assets			1,695	1,052
(4,234)	Net Loans Borrowings / (Repayments)			(4,234)	(2,117)
44,820	Funding available for capital expenditure	2,122	(3,924)	43,019	34,700
Capital Expenditure					
36,554	Asset Renewal	1,603	(3,407)	34,750	10,763
25,124	New / Upgrade	1,347	3,959	30,430	6,611
8,778	Priority Projects	(2,170)	(1,399)	5,209	2,152
70,456	Total capital expenditure	780	(848)	70,388	19,525
(25,636)	Transfer to or (Draw down on) reserves	1,342	(3,076)	(27,370)	15,175

Works Program Summary

Result for the financial quarter ending 31 December, 2020

Full Year Adopted Budget \$,000	Portfolio/Program	Changes		Projected year end result 2020/21 (\$,000)	Actual YTD (\$,000)
		Adopted September 2020 (\$,000)	Recommended December 2020 (\$,000)		
3,270	Infrastructure & Property	479	321	4,070	819
650	Buildings - Council Support Services	375	114	1,139	287
100	Caravan Parks and Commercial Properties			100	105
20	Cemeteries			20	
400	Community Buildings	104	206	710	417
400	Public Toilets		1	401	1
1,700	Retaining Walls			1,700	10
22,940	Roads	110	(164)	22,886	3,101
4,575	Bridges	1,377	(1,500)	4,452	14
760	Footpaths	(168)	500	1,092	170
5,620	Road Furniture	(950)	750	5,420	47
7,185	Road Rehabilitation	(149)	(164)	6,872	1,361
4,800	Road Resurfacing		250	5,050	1,509
8,440	Transport	391	(355)	8,477	1,995
4,995	Cycleways	(35)	(782)	4,178	492
80	Parking Infrastructure	350	4	434	32
1,855	Pedestrian Access and Mobility Plan	180	392	2,428	1,419
1,410	Local Area Traffic Management	(104)	30	1,336	52
100	Parking Meter Replacement			100	
7,260	Stormwater	(2)		7,258	3,010
6,795	Stormwater System	(8)		6,788	2,980
465	Flood Planning	6		471	30
9,260	Environment	330	1,849	11,439	3,146
5,240	Coast, Estuary and Wetlands	250	1,330	6,820	2,571
2,485	Bushland and Watercourses	80	519	3,084	170
1,535	Street and Park Trees			1,535	405
7,830	Information Technology	72	920	8,822	1,234
3,107	Digital Enablement	8	8	3,123	521
1,318	Integrated Data and Systems		()	1,317	43
3,405	Core Systems Development and Maintenance	64	912	4,381	670
6,060	Strategic	3	10	6,073	810
110	Strategic Plans			110	61
4,500	Smart City	3	10	4,513	679
1,450	Economic Development		()	1,450	70
5,200	Fleet Replacement	31	235	5,466	309
5,200	Fleet Replacement	31	235	5,466	309
18,898	Priority Projects	(3,176)	(2,194)	13,527	5,406
210	Blackbutt Reserve		33	243	83
6,136	City Centre Revitalisation	(1,380)	(1,281)	3,475	265
4,500	Coastal Revitalisation	(2,000)	(397)	2,103	1,745
8,052	Urban Centre Revitalisation	204	(549)	7,707	3,313
27,115	City Wide Services	1,762	(631)	28,246	8,975
2,550	Aquatic Centres		(904)	1,646	365
538	Civic Venues / Civic Services	1,208	(173)	1,573	1,229
700	Libraries	954	263	1,917	1,406
5,632	Rec Parks, Sporting Facs and Open Spaces	1,831	1,421	8,884	2,552
17,050	Waste Management	(3,716)	(1,160)	12,174	2,739
595	Art Gallery	1,485	(29)	2,051	683
50	Museum / Historic Fort Scratchley		(49)	1	1
116,273	Total Works Program	-	(9)	116,263	28,805

Cash and Investments Budget Review Statement

Result for the financial quarter ending 31 December, 2020

	Opening Balance in Note 7c 1/07/2020 (000's)	Transfers to 2020/21 (000's)	Transfers from 2020/21 (000's)	Adopted Changes (Sep QBR) (000's)	Recommended Changes for Council Resolution (Dec QBR) (000's)	Closing Balance in Note 7c 30/06/2021 (000's)
Unrestricted (Available Cash)	22,606		(1,682)	0	1,636	22,560
External Restrictions						
Included in Liabilities						
Specific purpose unexpended grants	1,240		(185)			1,055
Security bonds, deposits and retentions	1,861					1,861
Other						
Developer contributions - general	29,488	5,294	(9,568)	452	(2,200)	23,466
Specific purpose unexpended grants	338					338
Domestic waste management	11,771		(9,200)	3,500	(3,095)	2,976
Art Gallery - bequests and donations	1,610	40	(55)			1,595
Special rates - business districts	1,163	1,264	(1,669)			758
Rawson Crown Land Reserve	3,302		(665)			2,637
Building better cities	3,202					3,202
Contributions to specific works programs	522					522
Total Externally restricted	54,497	6,598	(21,342)	3,952	(5,295)	38,410
Internal Restrictions						
Employee leave entitlement	11,563	173				11,736
Works program - new and upgrade	26,456			(172)		26,284
Works program - priority projects (2012 SRV)	9,546			(3,210)	(516)	5,820
Works program - infrastructure backlog	136,754					136,754
Works program - specific projects	20,080			(729)		19,351
Newcastle Airport	11,874					11,874
Section 355 committees and childcare	355					355
Superannuation - defined benefits	1,255		(1,255)			0
Waste management - remediation provision	52,786		(3,000)	1,500	1,100	52,386
Works carried forward	5,128		(5,128)			0
Community facilities fund	235					235
Total Internally restricted	276,032	173	(9,383)	(2,611)	584	264,795
Total Restricted	330,529	6,771	(30,725)	1,341	(4,711)	303,205
Total cash and investments	353,135					325,765

Contracts
(quarter ended 31 December 2020)

<i>Contractor</i>	<i>Contract Detail</i>	<i>Contract Value</i>	<i>Commencement Date</i>	<i>Estimated Completion</i>	<i>Budgeted (Y/N)</i>
Local Land Services	Ballast Ground Stockton- Early works	\$559,431	14/12/2020	12/02/2021	Y
Insituform Pacific Pty Ltd	Citywide Trenchless Technology Rehabilitation Works 19-20	\$481,727	22/10/2020	30/06/2021	Y
Umwelt (Australia) Pty Ltd	Green Newcastle Strategy	\$243,969	8/12/2020	31/07/2021	Y
Ricardo Energy Environment & Planning	Waste Strategy Consultation	\$181,500	27/10/2020	30/06/2021	Y
Haskoning Australia Pty Ltd	SWMC B&D Leachate Collection Upgrade - Design	\$78,600	9/12/2020	30/06/2021	Y
Computer Systems (Australia) Pty Ltd	ServiceNow IT Architecture and Design Services	\$59,400	27/11/2020	27/05/2021	Y

Notes:

1. Minimum reporting contract value is \$50,000.
2. Contracts to be listed are those entered into during the quarter and have yet to be fully performed, excluding contractors that are on Council's preferred suppliers list.
3. Contracts for employment are not included.

Consultancy & Legal Expenses
(quarter ended 31 December 2020)

<i>Expense</i>	<i>Expenditure YTD \$</i>	<i>Budgeted</i>
Consultancies	\$2,026,754	Y
Legal	\$310,984	Y

Notes:

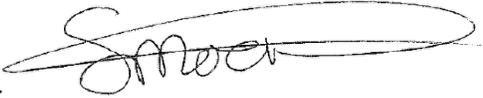
1. A consultant is a person or organisation engaged under contract on a temporary basis to provide recommendations or high level specialist or professional advice to assist decision-making by management. Generally it is the advisory nature of the work that differentiates a consultant from other contractors.
2. Where any expenses for consultancy or legal fees (including Code of Conduct expenses) have not been budgeted for, an explanation is to be given. Report on external expenses only (not internal expenses)

CITY OF NEWCASTLE

Report by Responsible Accounting Officer for the quarter ending 31 December 2020

The following statement is made in accordance with Clause 203(2) of the Local Government (General) Regulations 2005.

It is my opinion that the Quarterly Budget Review Statement for Newcastle City Council for the quarter ended 31 December 2020 indicated that Council's projected financial position at 30 June 2021 will be satisfactory at year end, having regard to the projected estimates of income and expenditure and the original budgeted income and expenditure.

Signed:  _____

Date: 5/02/2021

Name

Responsible Accounting Officer, City of Newcastle

Appendix - List of works

Infrastructure & Property

Buildings - Council Support Services

Engineering Advice General
Structures- Survey
Various Buildings - renew air conditioning systems.
Rooftop Solar Upgrade program
Workplace Strategy
Resource Transportation
Business Case Development and Feasibility Studies
Depot Wellbeing Initiative
Procurement Team Office - Installation of Automatic Fro
Various Council Buildings - assess hazardous materials.
Various Council Facilities - Minor capital works

Caravan Parks and Commercial Properties

Stockton Ferry Terminal Shipping Container Kiosk

Cemeteries

Wallsend Cemetery Lawn Beam Installation

Community Buildings

Dixon Park Refurbishment
Community Buildings refurbishment/renewal
Life without Barriers Building Demolition
Dixon Club Surfclub Precinct Upgrades
Hamilton Bowling Club Demolition
Henderson Park Hall Structural Integrity Upgrade

Public Toilets

Lambton Park-toilet demolish and upgrade
Nesbit Park - toilet block DEMOLITION
Nesca Park - Toilet block DEMOLITION
Passmore Oval - Mens North Toilet Renewal
Corroba Oval Provision of Amenities & Ground Condition

Retaining walls

Bond Street Retaining Wall - Renewal
Retaining wall Renewal - Henderson Pde, Merewether
Retaining wall Renewal - 1 Anna Pl, Wallsend
Retaining Wall - Perkins Street Newcastle
Curzon Rd New Lambton Retaining Wall- renewal
Spruce Street - Batter Protection repair
Retaining wall Renewal - Various

Roads

Bridges

Bridge and large Culvert repairs
Cottage Creek Bridge replacement
Pedestrian Bridge Handrail replacement
Tyrrell St Bridge - Construction
Nelson Street Wallsend Bridge renewal
Carrington Cowper Street Bridge Boardwalk renewal
Cowper Street Bridge - renewal (Wallsend)
Boscawen Street Bridge Renewal
Honeysuckle Drive Bridge Replacement
Bridge inspection and load rating

Footpaths

Lloyd St Merewether footpath and kerb renewal
Various cycleways - linemarking and signage program
Wharf Rd Newcastle footpath and tree renewal
Citywide - Minor Footpath renewal
Jackson St Broadmeadow footpath renewal
Warabrook Wetland Reserve- pathways Stage 1

William St Tighes Hill - footpath rehabilitation
Tramway Track Shared Pathway Shoulder Reconstruction
Throsby Creek Shared Pathway Renewal Wickham to Maryville
R6 Cycleway, Throsby Creek pathway renewal and upgrade.
Warabrook Wetland Reserve - Shared Path Renewal
Steel River- Footpaths - Stage 1 - Bond Funded

Road Rehabilitation

Allowah St Waratah - road reconstruction
Design&Project Mgt Resources Build Pipeline Renewal Projects
Samdon St Hamilton - road renewal design
Station St Wickham Road Works - WTI
Young St Carrington - Rehabilitation Construction
Howell St Kotara- road reconstruction
Boundary St Kotara - road reconstruction
Young St Carrington - road rehabilitation Stage 2
Tyrone Road New Lambton reconstruction
Cardiff Rd New Lambton Hts pavement renewal
Citywide - Laneway Renewal
Watermains replacement - Design
Pride Ave Lambton - road renewal design
Mathieson St Carrington - road renewal design
Park Ave Kotara - road renewal design
Frederick St Merewether - road rehabilitation Stage 4 (RR)
Croudace Road Elermore Vale - Garsdale Ave to Cardiff Road
Lambton Road New Lambton - Alma Rd to Avondale Rd - Road
Fern St Islington road reconstruction
Harriet St Waratah reconstruction
Corona St Hamilton East reconstruction
Kinross Ave Adamstown Hts - road embankment
Woodward St Merewether road and embankment
Workshop Way Newcastle Road Renewal and Upgrade
Longworth Ave Wallsend - road renewal design
Vista Pde Kotara - Road Renewal
Outlook Blvde Fletcher pavement replacement
Pebblestone Street Fletcher - Pavement Reconstruction
Church St at Perkins St The Hill - Intersection improve
Elizabeth Cook Drive Rankin Park - Road Renewal
Scenic Drive Merewether - Road Renewal
Bousfield Street Wallsend - Road Renewal
Compton St North Lambton - Road Realignment and Renewal
Citywide - Road and Laneway Dedication
Lexington Pde AdamHts - road embankment
Wentworth St Wallsend - pavement rehabilitation
Wolfe and King Street Road Rehabilitation
Minmi Rd Wallsend - road widening
Croudace Rd at Elermore Vale Public School-Kerb ex
Yangan Drv Beresfield - road reconstruction

Road Resurfacing

Road Resurfacing - pavement and road roughness testing
Road Resurfacing - site preparation
Roads OPEX Project
Road Resurfacing Citywide

Roadside Furniture

City Wide - Lighting Renewal
City Wide - street lighting assessment
Road Furniture - renewal
Roadside Furniture - renewal
Street lighting upgrade
Transport Stop Upgrade

Kenrick St Plaza - replace lighting
Young Street Georgetown - Turton to Parkview St -
Northcott Drive Kotara at Rail Over Bridge - Fencing
Maitland Road Tighes Hill on Bridge Over Railway - Fenc

Transport

Cycleways

CP - Minmi Road, Fletcher - Shared Path
Cycleways Program Management
H23 Overpass to Mordue Parade
CP - Broadmeadow to Newcastle West Cycleway
CP - Richmond Vale Rail Trail
CP - Cycleways Investigation & Development
CP - Cycleway Signposting
CP - Cycleways Education and Promotion
CP - Shortland to Tarro Cycleway
CP - Glebe Rd Adamstown to Newcastle West
CP - Merewether to Newcastle City Centre
CP - Maud Street - University to City Centre Cycleway
CP - Mayfield Precinct - Traffic Study and Feasibility Inves
CP - Lambton Park to Croudace St
CP - Chinchon St Islington - Scholey St to Maitland Rd (Isl
Cycleways - JHH to Wallsend off-road pathway desig
National Park Shared Paths
CP - Chatham Road and Clyde Street, Hamilton North
CP - Broadmeadow Station to Donald Street Bridge
CP - Bicycle Counters
CP - Scott Street Cycleway
CP - University Dr - Blue Gum Road to A37 (Newcastle Inner

Local Area Traffic Management (LATM)

LATM - Albert, Greenway, Church and Grey Streets, Wickham
LATM - Chinchon St, Islington - Traffic Control Signals
LATM - Park Ave & Joslin St, Kotara - Traffic Control Signal
LATM - National Park Street, Merewether - Raised Pedestrian
LATM - Parry St & National Park St Intersection,
LATM - Croudace Road at Garsdale Avenue - Traffic Contr
LATM - Design and Construction of Traffic Calming Devic
LATM - Design and Construction Traffic Control Devices
LATM - Glebe Rd & Park Ave, Adamstown - Traffic Control Sign
LATM - Traffic Modelling, Local Area Traffic Management
LATM - Implementation of Local Area Traffic Management
LATM - Coane at Frederick St, Merewether - Intersection
LATM - Vista Parade, Kotara - Raised Pedestrian Crossing
LATM - Mawson Street, Shortland – Road Humps and Pedest

Parking Infrastructure

Stockton Ferry Terminal car park expansion
Hudson Park Kotara car reconstruction
Off Street Car Parks Furniture Renewal
Off Street Car Parks Minor Renewal
Parking Infrastructure Assessment
233 Wharf Road Newcastle - Carpark expansion
122 Hannell Street Wickham leasehold fitout

Pedestrian Access & Mobility Plan (PAMP)

PAMP - Beech Close to Weller Street Shared Path
PAMP - Croudace Road, Elernmore Vale - Jubilee Road to
PAMP - Jubilee Road, Elernmore Vale - Footpath
PAMP - Mandalong Road, Adamstown - Kerb Ramps (Narara Road
PAMP - Morehead Street, Lambton - Raised Pedestrian Crossing
PAMP - Union, Laman and Bull Streets, Cooks Hill - Raised
PAMP - Young Road, Lambton - Pedestrian Refuges

PAMP - Denison Street, Hamilton - Kerb Ramps
PAMP - Janet Street, North Lambton - Footpath
PAMP - Maryland Drive near Grange Avenue, Maryland - Pe
PAMP - Minmi Road, Maryland - Footpath
PAMP - Woodstock Street at Maitland Road, Mayfield - Pe
PAMP/LATM Minor Works
PAMP - Cynthia Street, Adamstown Heights - Footpath
PAMP - Program Support and Development of Principal
PAMP - Industrial Drive at Vine Street, Mayfield - Footway
PAMP - Elizabeth Street at Maitland Road, Mayfield - Pe
PAMP - Design and Construction - PPN Projects
PAMP - Hannell Street, Maryville - Footpath
PAMP - Hawthorne Street, Beresfield - Footpath
PAMP - Lexington Parade, Kotara - Footpath
PAMP - Tourle St at Maitland Rd, Mayfield - Raised Pedestria
PAMP - McCaffrey Drive, Rankin Park - Footpath
PAMP - Newcastle Road, Lambton - Footpath
PAMP - Christo Road, Waratah - Footpath
PAMP - Design and Construction of Kerb Ramps
PAMP - Allowah St, Waratah West - Footpath constru
PAMP - Maitland Rd, Mayfield - Design of kerb ramp
PAMP - Gordon Avenue, Hamilton South - Pedestrian Refuge

Parking Meter Replacement

Parking Meter Replacement

Stormwater

Flood Planning

Flood Education Campaign
Minmi Rd Detention Basin Fletcher Dam Safety Works and
Sea and Groundwater Level Monitoring
Flash Flood Alert Service - Operation & Maintenance
Update existing flood studies to 2019 AR&R methodology
Demolition of 63-65 Nelson Street Wallsend Building

Stormwater System

Beaumont St Islington- Drainage design and construct
Citywide - stormwater quantity and quality modeling
Citywide - trenchless technology drainage rehab implementati
Creeks and Waterways - inspect erosion and sediment control
Fairfield Avenue New Lambton - Stormwater Design & Construct
Gross St Tighes Hill - GPT construction
Low Lying Suburbs- Tide gate rehabilitation
Nesca Park Cooks Hill- detention design & construction
Sanctuary Estate Fletcher - rehabilitate biofiltration
Smith St Merewether - Drainage Design
Stockton Laneways - Infiltration and unrelieved sags
Stormwater Drainage- Renewal
Stormwater Drainage- Technical advice
Swan St Cooks Hill- Drainage Construction
Throsby and Cottage Creek 1D/2D Modelling
Tooke St Cooks Hill - Stage 2 Drainage Rehabilitation Design
University Dr Waratah West - catchment rehabilitation
Various Headwall & Outlet Rehabilitation
Water Quality Devices- Rehabilitation
Water Sensitive City Implementation
Howell St Kotara- Drainage rehabilitation
Cleary St Hamilton - Stormwater Design and construct
Coorumbung Road Broadmeadow Drainage Rehabilitation
Stormwater Drainage - Construct Access
Stormwater Drainage - Replace Grates
Council St, Cooks Hill - Drainage Rehabilitation

Drainage Management and Condition Survey
Power St Islington- Stormwater construct - Stage 2
Watkins St Merewether Stormwater Design and Constructio
Auckland Street Newcastle - Stormwater drainage renewa
Stormwater Drainage - Community Education
Mayfield East Drainage Design (George St construct & Selwyn
Buchanan St Merewether - Drainage Construct Rehab
Kilgour Ave Merewether - Drainage construction
City Centre Drainage Master Plan
Ayrshire St Sandgate - sediment control

Environment

Bushland and Watercourses

Aries Way Reserve - creek rehabilitation
Community Education at environment rehabilitation worksites
Condition and Investigation - Natural Assets
Environmental Project Delivery Support
Ironbark Ck Rehabilitation - St 5 - 7
Maryland Creek - Rehabilitation
Natural Connection - Newcastle's Healthy Catchments Program
Sygna Cl Elernmore Vale- Kaiyutibbin Ck Design & Construct
Various Creeks - rehabilitation
Various Reserves - bushland regeneration
Waterdragon Ck Kotara Park- Riparian rehabilitation
North Lambton Catchment- Drainage and creek design
Wentworth Creek Rehabilitation - Stage 1 of 2
Environmental Management System (EMS) – Develop and Imp
Bush Fire Prone Land Mapping (BFPLM)
Kotara Park - Creek rehabilitation stage 1 & 2
Jesmond Bushland Complex Rehabilitation
Natural Asset Management Systems - development
Ironbark Ck Reserve Stage 1 - 7 - revegetation works
Green Newcastle Strategy
Inland Clifline Rehabilitation - Waratah West

Coast, Estuary and Wetlands

Astra St EEC Action Plan
Coastial Cliff line Rehab Stabilisation- Kilgour and Nobbys
Coastline - dune preservation and restoration
Hunter River Foreshore Stockton - revegetation
Lloyd St Res Merewether-Littoral Rainforest Restoration
Mitchell St Sea Wall repair Stockton
Stockton Beach Nourishment
Stockton Coastal Works
Wetland Connection
Market Swamp Wetland- rehabilitation design and construct
Shortland Esp- rewire the rock catch fence
Newcastle Sth Clifline (North of skate park)
Bar Beach Seawall, Cliff and Promenade
Various Sites - coastal revegetation
Jersey Road Sandgate - Wetland Rehabilitation
Stockton Riverwall- Stage 6 -9 design & construct - Stage 7
Coastal Clifffline Rehabilitation Monitoring
Newcastle Coastal Management Program Investigation and
Various Seawalls Monitoring and Works
Buried Protection Structures - Zone 2 (2 sites - Sth Mi
Buried Protection Structures - Barrie Crescent Stockton
Stockton King St Breakwater Protection Structure

Street and Park Trees

Citywide - Community Urban Forest Program
Citywide Tree - inspection and monitoring

Living Streets Campaign
Park and Street Tree - Life extension program
SAPTRP - Street Tree Planting
Gateway Tree Planting - Hannel Street Wickham & Maryvil
Citywide - tree audit for all attributes
Successional Large Tree Planting
Street Verge Gardens

Information Technology

Core Systems Development and Maintenance

OneCouncil Ci Anywhere Implementation - Stage 1
Transition to Target Infrastructure
OneCouncil to the Cloud
Transformative ICT Capability
Optimised ICT Operations
IT Equipment Refresh
Geospatial Innovation and Improvements
System Stability and Enhancements
Tech One Prod Development
Smart Tech Initiatives for Services
City Wide Services Systems
HRIS and System Integration
Learning Management Systems
Storm Water Drain Management System & BTS
Tree Asset Management System
Transport - Mapinfo Replacement - Esri - Carparks & BAU
City Wide Services Equipment Refresh
Digital Asset Cold Storage
TechnologyOne Implementation - Milestones
Cloud Network Backup Solution
PCI DSS Implementation and Compliance

Digital Enablement

Improving online user experience
Community Engagement through Digital Platforms
Core Agile Foundations for IT Operations
Venue/Event Booking System
Digital City Services
Digital Innovation
Electronic Timesheeting
Online Customer Service Experience
Parks - Crew Tablet, Asset System and Inspection Implim
Fleet Assets, Depot

Integrated Data and Systems

Enterprise Application Integration and Data Consolidati
Evidence Based Decision Enablement
GIS One Map and Works and Assets Integration - Disposal
Business reporting and insights

Strategic

Smart City

Hunter Innovation Project
Large Scale Solar
Smart City Initiative
Smart Moves Newcastle
Strange Futures Technology Innovation Festival
Electric Vehicle Trial - Pool Car replacement
City Digital and Data Platforms
Smart City Infrastructure
Newcastle Living Lab
Energy Savings Projects

Strategic Plans

2020 CWMAP review and update
Social Infrastructure Strategy
Economic Development
Newcastle After Dark
Economic Development Strategy Implementation
Digital Prospectus
City Analytics Program
City Digital Corridor
Fleet
Fleet Replacement
Fleet Replacement Program 2020
Fleet Replacement Program 2021
Fleet Replacement Program 2019
Priority Projects
SRV - Blackbutt CARA Reptile House - Detailed Desi
Blackbutt Planning and Design
Blackbutt wildlife Enclosures- renew avery timbers
Blackbutt Reserve - replace boardwalk timber boards
City Centre Revitalisation
HSR - Civic PDP
HSR - West End PDP - Stage 1
HSR - East End PDP - Stage 2 (Foreshore)
HSR - East End PDP - (Hunter St Mall)
HSR - West End PDP - Stage 2 (Cycleway)
HSR - Place Activation Initiatives (Signage)
HSR - Hunter/Scott St - Streetscape upgrade
Coastal Revitalisation
Bathers Way - King Edward Park
Bathers Way - South Newcastle
Coastal Revitalisation - Planning
Bathers Way - Bar Beach & Memorial Drive
Bathers Way - Shower Rectifications
Urban Centre Revitalisation
Local Centres - Feasibility
Local Centres - Llewellyn St Merewether
Local Centres - Wallsend
Local Centres - Stockton
Local Centres - Beresfield
Local Centres - Orchardtown Rd New Lambton
Local Centres - Joslin St Kotara
Local Centres - Facade Improvement Scheme
Local Centres - Shortland
Wickham Public Domain Plan
James St Plaza Hamilton - Design & Construct
City Wide Services
Aquatic Centres
Newcastle Ocean Baths Upgrade Project
Beresfield Swim Centre - Small Capital Purchases
Lambton Swimming Centre - Staged facility upgrade and
Inland Pool Investigation & Maintenance
Aquatics Coordination - Small Capital Purchases
Stockton Pool - Small Capital Purchases
Replace waterslide at Lambton Swimming Centre
Inland Pools - Minor Infrastructure Renewal Program
Inland Pools - Playground Replacement Program
Inland Pools - Solar Replacement Program
Merewether Ocean Baths Design & Redevelopment
Libraries
Heritage Collections Digitisation Lab

Lambton Library, Storybook Cottage and Early Childhood
Library Resources
New exterior and wayfinding signage for all library branches
Central Library - Grant Matching
Lovett Gallery Exhibition Lighting
Beresfield Library - Minor improvements and Community Partn
Digital Library, Newcastle West
Revaluation of Library Collection
Library Strategic Infrastructure Plan
Virtual Library Service

Waste Management

Astra St Remediation
Organics Facility
Leachate Pumping System Upgrade
CCTV and Wireless network refurbishment/upgrade
Weighbridge refurbishment
Litter Fencing
Solar PV/Battery System - SVRC
Asset Identification & Condition assessment report
Development and Design of Long-Term Recycling (Yellow B
Public Place Bins (Replacement and Upgrades)
Cell 09 Landfill Design and Construction (Stage 2)
Domestic Bins (Repair, Replacement, New Deliveries and
Surface water drain rectification design
Install water quality sensors at Summerhill
Summerhill Waste Management Centre - road rehabilitation
Major Resource Recovery Facility (MRRF) - Design Only
Stormwater and Leachate Management - Design & Review of
Cell 09 Landfill Design & Construction (Stage 1)
Bin Replacement
Implement an Integrated Management System (IMS) at Summerhil
Waste Services Strategic Plan
Summerhill Site Environmental Compliance Program
Fire Hydrant system upgrade

Civic Venues / Civic Services

City Hall - Southern Façade Works
City Hall - Stage 3 - West and North Facades
City Hall - Upgrade Security System
City Hall -carpet purchase
City Hall Passenger Lift Refurbishment
Civic Theatre - upgrade Security System
Fort Scratchley - replace security system
Civic Theatre Safe Handling Loading Dock
Civic Theatre Playhouse - replace roof guttering
Civic Station remodelling to Visitor Information Centre
Civic Theatre Playhouse -replace roof tiles
Civic Theatre - replace guttering to awning
Civic Theatre Foyer Renovation

Rec Parks, Sporting Facs & Open Spaces

Cathedral Park - revitalisation Stage 3
CR - South Stockon Reserves - Playground Design
Fenced Off Leash Dog Areas
Fencing - Sports Grounds
Floodlight Renewal Program
Matching Grant Funding Program
Parks -public address system renewal
Shepherds Hill Cottage Restoration
Various Parks - upgrade public access power.
Darling St Oval Grandstand- Design Only

